# **JULIE MOSTOV, Ph.D.**

Dean and Professor, Liberal Studies, New York University

Liberal Studies 726 Broadway, 6<sup>th</sup> floor New York, NY 10003 Jm2098@nyu.edu

#### **EDUCATION**

Ph.D.	Political Theory	New York University, New York, NY
M.A.	Political Theory	University of Belgrade, Yugoslavia
B.A.	Political Science	Mount Holyoke College, South Hadley, MA

## **ADMINISTRATIVE EXPERIENCE (descriptions and outcomes, pp: 9-17)**

## New York University

Dean and Professor of Liberal Studies, New York University, 2017 to present

## Drexel University, Philadelphia, PA

Founding Senior Vice Provost for Global Initiatives (2015-2017); Vice Provost for Global Initiatives (2010-2015)

Director, International Area Studies (IAS) (2003-2007)

Director of Women's Studies (1993-1996; 2003-2007)

Director, Institute for the Humanities (1997-2003)

#### **SCHOLARSHIP:**

**RESEARCH INTERESTS:** Borders, Sovereignty, Citizenship, Gender, Nation/Nationalism

## BOOKS:

- Soft Borders: Rethinking Sovereignty and Democracy. New York: Palgrave Macmillan, 2008.
- From Gender to Nation. Co-editor with Rada Iveković, Ravenna, Italy: Longo Editore,

- 2002; reprinted in New Delhi, India: Zubaan Press, 2004.
- Srpski-Americki dialog o intervencijama, (Serbian-U.S. Dialogue on Interventions). Coeditor with Vesna Pešić (Belgrade: Center for Anti-War Action Press, 2002), funded by the U.S. Institute of Peace.
- Power, Process, and Popular Sovereignty. Philadelphia: Temple University Press, 1992.

**Book-length manuscript in progress**: Borders, Violence, and Mobility: an argument for transnational citizenship.

#### SELECTED PEER REVIEWED ARTICLES AND BOOK CHAPTERS:

"Anxiety and Mobility/Immobility: Democracy and Authoritarian Closures," in John P. Allegrante, Ulrich Hoinkes, Michael I. Schapira, Karen Struve, eds. *Anxiety Culture: The New Global State of Human Affairs*, Johns Hopkins University Press: Baltimore Maryland, forthcoming 2024.

"Populism Is Always Gendered and Dangerous," Frontiers in Sociology 5:625385. dol: 10:3389/fsoc.2020625385, January 2021, Volume 5, Article 625385.

"Democratization," in Michael T. Gibbons, ed. *Encyclopedia of Political Thought, 879-882*. John Wiley & Sons, Inc., 2014.

"Nation and Nation-State," in Michael T. Gibbons, ed. *Encyclopedia of Political Thought*, 2477-2490. John Wiley & Sons, Inc., 2014.

"Rethinking Borders, Violence, Time, and Space," in Eugenia Vilela, ed. *Borders, Displacement and Creation. Questioning the Contemporary*, University of Porto Press, 2013.

"Soft Borders and Transnational Citizens," in Seyla Benhabib, Ian Shapiro, and Danilo Petranović, eds. *Identities, Affiliations, and Allegiances*, 136-158. Cambridge University Press, 2007.

"Softening Borders, De-Naturalizing Difference, in Bechir Koudhai, ed. *La Difference*, 197-207. Tunisia: Faculte des Letters et Sciences Humaines de Kairouan, 2007.

"Novi Trendovi na Balkanu," Republika, Belgrade, Serbia, Winter 2002

"'Our Women'/ 'Their Women': Symbolic Boundaries, Territorial Markers, and Violence in the Balkans," reprinted in *Women, Culture, and Society: A Reader*. Kendall/Hunt Publishing, Co., 2001.

"Future Trends in Southeastern Europe," East European Studies, Working Paper, Woodrow

Wilson International Center, Washington, DC, Fall, 2001.

"Sexing/ Desexing the Nation/ Body," in Tamar Mayer, ed. *Gender Ironies of Nationalism: Sexing the Nation*, 89-112. New York: Routledge, 2000.

"Women and the Radical Right: Ethnocracy and Body Politics," in Sabrina P. Ramet, ed. *The Radical Right in Eastern Europe*, Penn State University Press, 1999.

"The Use and Abuse of History in Eastern Europe: A Challenge for the 1990's," *Constellations*, vol. 4, no. 3 (January) 1998.

"Trading Priorities: Transdniestria and the Moldovan Economy," *Analysis of Current Events*, vol. 9, no. 7 (July) 1997.

"Endangered Citizenship," in Michael Kraus and Ronald Liebowitz, eds. *Russia and Eastern Europe After Communism*, (Westview, 1996).

"La formation de l'ethnocratie," in *TransEuropeennes: revue culturelle internationale*, (Paris, France) no. 8 (Fall 1996).

"The Use and Abuse of History: Constructing Political Concepts in Eastern Europe," *East European Constitutional Review*, vol. 4, Fall 1995.

"'Our Women' 'Their Women': Symbolic Boundaries, Territorial Markers, and Violence in the Balkans," *Peace and Change*, vol. 20, no. 4 (October 1995).

"'Our Women' 'Their Women' has also been published in *Pro Femina*, a journal of feminist Research in Belgrade, Serbia, 1995.

"Nga Bota Demokracia dhe politikae identitetit kombetar," in *Perpjekja* (Tirana, Albania), vol. II, no. 5, 1995.

"Political Theory in Albania: An Exercise in Democratic Culture," (with Nancy Hirschmann and Michael Mosher), *PS: Political Science & Politics*, March, 1995.

"Democracy and the Politics of National Identity," *Studies in East European Thought*, 46 (1-2), January 1994.

"Democracy and the Politics of National Identity," in Sonja Biserko, ed. *Yugoslavia: Collapse, War, Crimes*, Belgrade: Centre for Anti-War Action, 1993.

"Politika nacionalnog identiteta," Sociologija, Spring, 1993.

"A Challenge to Conflict Resolution: The Case of Yugoslavia," in A. Truger, *Conflict in Yugoslavia*, Austrian Study Center for Peace and Conflict Resolution, 1992.

"Karl Marx as Democratic Theorist," *Polity*, vol. 22, no. 2 (Winter, 1989).

- "Democracy and Decisionmaking," in Dennison Rusinow, ed. Yugoslavia: A Fractured
- Federalism, (Washington, DC: The Wilson Center Press, 1988).
- "Granice Jugoslovenske Demokratije," (The Limits of Yugoslav Democracy) *Sociologija*, Journal of Yugoslav Sociological Association, vol. 30, no. 4 (December, 1988).

## **SELECTED INVITED AND PEER REVIEWED PRESENTATIONS (from 2000):**

- "Populism is Always Gendered and Dangerous," American Political Science Association Annual Conference (Virtual), September 2020.
- "Democracy, Borders, and Authoritarian Closure," American Political Science Association Annual Conference, Boston, Massachusetts, August 28-September 1, 2018.
- "Democracy, Borders, and Authoritarian Closure," Academic Council for United Nations Studies, Rome, Italy, July 12-14, 2018.
- "Borders, Violence, and Immobility," paper for the 2016 American Political Science Association Annual Meeting, Theme Panel: *Theorizing Borders: Considerations on the Dehumanizing Character of Borders*, Philadelphia, PA, September 3, 2016.
- "Borders and Immobility," paper for the Western Political Science Association Annual Meeting Diversities or Reproducing Misery? Theorizing Borders, San Diego, California, March 24, 2016.
- "Gender and Modernity," Roundtable contribution to "Modernity in Eastern Europe: Debating Stefano Bianchini's Book on *Challenges, Expectations, and Visions 1800-2000*," ASEES Annual Meeting, Philadelphia, PA, November 19-22, 2015.
- "Borders for People; Few Obstacles for Data," presented at the American Political Science Association (APSA) Annual Meeting, Washington, DC, August 31, 2014.
- "Once Again Together: Soft Border Possibilities after Hard Border Conflicts," Association for the Study of Nationalities (ASN), Columbia University, April 24, 2014.
- "Soft Borders in the Horn of Africa: Theoretical Framework on Borders and Intervention," Keynote Address, FES Conference on Security and Peace in the Horn of Africa, Istanbul, Turkey, November 5-7, 2012.
- "Rethinking Borders, Violence, Time, and Space," Plenary Speaker at Borders, Displacement and Creation at the University of Porto, Portugal, September 3, 2011;
- "Rethinking Borders, Violence, and Space," Keynote Address at the BRIT XI *Mobile Borders Conference* at University of Geneva, Switzerland, September 7, 2011.
- "Soft Borders: Legal and Political Aspects," Plenary Speaker for *Citizenship, Sovereignty, and Soft Borders in Southeast Europe*, 11-13 March 2011, Munich, Germany; University of Hamburg, Ludwig Maximilians University and VolkswagenStiftung.
- "Rethinking Borders, Violence, and Space," Keynote presented to a university assembly at Universidad Autónoma Metropolitana, Azcapotzalco, Mexico, October 4, 2010.
- "Challenging the Sacred Space of the Nation: Soft Borders," (revised) Presentation at the CUNY Graduate Center, Center for Global Justice, New York, NY, April 8, 2010.
- "UNSCR 1325 and Regional Security: Networking for Peace and Security" Paper presented at

- the International Studies Association (ISA) Annual Meeting, 2/2010, New Orleans, LA.
- "Challenging the Sacred Space of the Nation: An Argument for Soft Borders," Third Critical Studies Conference on *Empire, States and Migration* organized by the Calcutta Research Group, Calcutta, India, September 10-12, 2009.
- "Soft Borders: Complex Interdependencies and Multi-scalar Associations," Paper presented at the Annual APSA Meeting, Toronto, September 3-6, 2009.
- "Soft Borders: A Critique of the Politics of National Identity and an Alternative to the Violence of Hard Borders" IPSA, Santiago, Chile, 2009.
- "Soft Borders: Rethinking the Nation State in Southeast Europe, " guest speaker, East European Studies Program, Washington, Woodrow Wilson Center, DC, February 11, 2009.
- "Soft Borders: a Response to Ethnocracy," International Conference: State and Democracy, University of Belgrade, November 28-29, 2008
- "Into the Whirlwind: International Stability through Ceaseless Self-Determination?" (Panel Discussion), American Association for the Advancement of Slavic Studies Annual Meeting, November 20-23, 2008
- "Authors Meet Authors" Panel on *Soft Borders* and four recently published books, American Political Science Association Annual Meeting, August 28-31, 2008, Boston, MA.
- "Soft Borders: An Argument against the Hard Borders of Ethnocracy," Scholar Lecture Series, Russian, East European, and Eurasian Center, July 1, 2008; and Workshop Leader and Moderator, Summer Research Lab on Balkan Studies, University of Illinois, June 30-July 2, 2008, Champagne-Urbana, IL
- "Soft Borders: Rethinking the Enjoyment of Human Rights," International Political Science Association Meeting, *Human Rights and Nationalism*, Istanbul, Turkey, 6, 26-29, 2008.
- "Citizenship, Borders, and Cultural Needs," *Conference on Citizenship, Borders, and Human Needs*, University of Pennsylvania, May 9, 2008
- "Transnational Citizens in Multiple Polities in the Balkans," Association for the Study of Nationalities Annual Conference, April 10-13, 2008, Columbia University, NY, NY.
- "Soft Borders," Global Seminar Public Lecture: *Global Inequity, Justice, and Nations*, New York University, March 28, 2008, NY, New York.
- "Border Problems: Theory, Culture, and Political Economy" Workshop co-convener, SSRC Conference Inter-Asian Connections, Dubai, UAE, February 21-23, 2008.
- "Diversity Management in EU Enlargement: Boundary Changes in Minority and Gender Issues," Round Table, American Association for Slavic Studies Annual Meeting, November 16-19, 2007, New Orleans, LA.
- "The Body as Border" Gender, War, and Militarism Conference, University of Pennsylvania, October 25-26, 2007.
- "Gender and Democratic Transition," Lecture at the University of Bologna, Forli, Italy, September 8, 2007.
- "Gender and Nation;" Gender and Citizenship," University of Bologna Summer School on *Europe and the Balkans*, Cervia, Italy, September 6-7, 2007.
- "Theorist as Activist and Activist as Theorist," American Political Science Association Annual Meeting, Aug 29-Sept.2 2007, Chicago, Illinois.
- "Human Rights, Borders, and Citizenship," Chair and Roundtable Participant, American Political Science Association Annual Meeting, Aug 29-Sept.2 2007, Chicago, Illinois
- "Gender, Nationalism, and Citizenship," MIREES Lectures, University of Bologna, Forli, Italy, March 26-31, 2007.

- "Political Legitimacy: What's Democracy Got to Do With It?", presented at the international Meeting of the Association for the Study of Nationalities, Belgrade, Serbia, September 28, 2006.
- "Soft Borders, Thin Bonds: Rethinking Sovereignty in Transnational Space," Graduate Division of Global Affairs, Rutgers University, *Issues in Global Politics- A Colloquium Series*, April 12, 2006.
- "Soft Borders and Thin Bonds: Citizenship and Transnational Democracy," at Dehegemonization Conference, George Mason University, April 4, 2006.
- "Gender Theory;" "Gender and Nation;" "Gender and Citizenship;" and "Gender and EU Enlargement;" Graduate Seminars, University of Bologna, Forli, Italy, Interdisciplinary Masters in East European Research and Studies, March 27-30, 2006.
- "Soft Borders and Sustainability: Promoting Overlapping Cross-border, Transnational, and Subnational Polities," International Conference on Sustainability, Hanoi, Vietnam, January 6-9, 2006.
- "Gender and Nation" and "Gender and Citizenship": Graduate Seminar Course, Europe and the Balkans International Network, University of Bologna, Italy (Cervia, Italy), September 8-9, 2005.
- "Democratic Polities: Thin Bonds and Soft Borders," paper presented at the American Political Science Association, Washington, DC, September 2, 2005.
- "Softening Borders, De-Naturalizing Difference," Colloque sur la Difference," Faculte Des Lettre et Sciences Humaines de Karoun, Tunisia, March 31, 2005.
- "Reflections on the Balkans: between European Enlargement and Nationalist Revival," Roundtable, Annual AAASS Meeting, Boston, MA, December 6, 2004.
- "The Unstable Neighborhood: Enlargement and Southeastern Europe," paper presented at the Annual meeting of the ASN, Columbia University, NYC, April 16, 2004.
- "Serbia, Democracy, and Enlargement," paper presented on Serbia after the Elections 2004, Meeting organized by the US Department of State Intelligence Agency, June 30, 2004.
- "Sovereignty and Soft Borders in the Balkans," Public lecture, sponsored by the Center for Public Policy, Political Science, and Law, in Tirana Albania, December 2003.
- "Soft Borders and Transnational Citizens," Conference on Allegiances, Affinities, and Identities," Yale University, October 3-4, 2003.
- "From Gender to Nation," talk at the Asch Center, University of Pennsylvania, April 8. 2003. "Integration and Fragmentation."
- "More on Gender and Nation", International meeting of the Association for the Study of Nationalities (ASN), Forli, Italy, June 4-9, 2002.
- "Partitions Reconsidered," response paper, Association for the Study of Nationalities (ASN) Annual Meeting, Columbia University, NY, NY, April 12, 2002.
- "Post September 11: A View from the U.S.," paper presented at the Conference on Civil Society and Internal Security," Belgrade, Yugoslavia, December, 6, 2001.
- "Gender and the Politics of National Identity," paper presented in the Partitions Series, Department of Philosophy, University of Paris VIII, Paris, France, November 2001.
- "Reconstructing the Polity," Paper presented at the Annual Meeting of the APSA, San Francisco, CA, August 29-September 2, 2001.
- "Future Trends in Southeastern Europe," paper presented at the Woodrow Wilson Center, Washington, DC, June 29, 2001.
- "Stability in Southeastern Europe: A Focus on State Functions Rather than State Borders," at *The Future of the US Presence in the Balkans* Conference, Columbia University Feb, 2021.
- "Sanctions and Stability in the Balkans," St Joseph University, September, 2000.

- "Rethinking Sovereignty," Paper presented at the Annual Meeting of the American Political Science Association, Washington, DC, August 31-September 3, 2000.
- "Self-Determination and the Post-Communist World: Looking Through the Gender Lens" ASN Annual Meeting, Columbia University, New York, New York, April 13-16, 2000.
- "Soft Borders: Rethinking Sovereignty and Democracy," Europe and the Balkans International Network: Training for CEI Countries in Transition, Bertinoro, Italy, February 9-12, 2000.
- "Rethinking Sovereignty, Democracy, and the Politics of Identity," *Whose Self Determination: Agency and Amnesia in the Disintegration of Yugoslavia* conference, Watson Center,
  Brown University, Providence Rhode Island, February, 2000.

**Public Speaking**: engagements to community groups in the U.S. and abroad, TV, and radio interviews about issues related to the Balkans and, in particular, to the conflicts, war, and political changes in the region from 1993-2002.

## **GRANTS AND FUNDED PROJECTS (from 2000)**

- Border Problems: Theory, Culture, and Political Economy, Workshop co-convener, SSRC Conference Inter-Asian Connections, Dubai, UAE, February 21-23, 2008.
- Campus, Community Consortium to Combat Violent Crimes Against Women, Drexel PI on Consortium Grant to University of Pennsylvania, Drexel, and University of Sciences, Department of Justice, VAWO, 2003-2005 (\$400,000); 2005-2007(\$400,000).
- Balkan Educational Partnerships, *Political Science at Tirana University*, Albania, PI-sub-contract with U. Pittsburgh, funded by ECA (U.S. State Department), 2002-5 (\$227,000).
- Community Connections Project in the Republic of Moldova, PI. Funded by ECA:1996 1997; 1997 –1998, 1998-1999; 1999-2000, 2000-2001, 2001-2002, 2002-2003, 2003-2004, 2004-2005 (@ \$1,023,490).
- Tourism in the Republic of Moldova, Eurasia Partnership Program, PI. Funded by ECA: 2003-2004 (\$150,000).
- Women's Leadership Program for Women in Serbia and Montenegro, PI. Funded by ECA: October 1998 October 1999 (\$68,076); 2002-2004 (\$273,000).
- Secondary School Linkage Program, the Republic of Moldova, Co-PI. Funded by ECA/USIA, 1996-1997; 1997-1998, 2000-2001(@ \$279,000).
- Challenge Grant, "Women's Health Research," for competitive mini-grants in sex and gender research, Co-PI, Drexel University, Philadelphia, PA, 2000-01 (\$50,000); 2001-2002 (\$50,000).
- "Serbian-US Dialogue on Interventions," Co-PI with Dr. Vesna Pesic, United States Institute of Peace, 2000-2001.

## **TEACHING EXPERIENCE:**

**NYU**: Liberal Studies *Dean's Circle*, a year-long Honors Research Seminar, on the following themes: Walls, Borders, Mobility/Immobility (2018 to present)

**Drexel University**: Department of Politics, 1985 to 2017. Assistant, Associate, and Full Professor of Political Theory.

Courses Taught: Western Political Thought, Theories of Justice, Democratic Theory, Comparative Political Thought, Culture and Values (IAS Capstone Course), Gender and Nationalism, Feminist Theory, Special Topics courses on sovereignty, citizenship, gender, and nation.

Graduate Faculty, Masters in Arts in Interdisciplinary Research and Studies on Eastern Europe; European Regional Master's Degree in Democracy and Human Rights in South East Europe (MIREES), University of Bologna, Italy: 2005 to 2018.

Graduate Faculty, International Summer School (CEI) *Beyond Enlargement: The Wider Europe and the New Neighborhood*, University of Bologna, Italy: 1995 – 2013.

## ADDITIONAL LEADERSHIP EXPERIENCE

**Board of Trustees**, **University of New England**, Portland Main (2018 – present) Chair of the joint Academic Affairs, Research, and Student Affairs Committees of the Board and, accordingly, on the Executive Committee.

Chair, Board of Directors, Women Against Abuse, Inc. 1998-2001; 2011 to 2016

Board Member, Women Against Abuse, 1987 to 2017; Honorary Council 2017- present Board of Directors, World Trade Center of Global Philadelphia, 2012 to 2017 Board of Directors, Global Philadelphia Association, Philadelphia, 2011 to 2017 Board of Trustees, International House, Philadelphia, PA, 2010 to 2017 PA Governors' International Business Advisory Board, 2012 –2014

## **SELECTED NYU SERVICE (2017 to present),**

- NYU Senior Leadership Team
- Dean's Council 2017 present
- NYU University Senate 2018-present
- Co-Chair, NYU Calendar Task Force 2022-2023
- Dean's Council Representative on the Senate Academic Affair-Committee 2019-
- Dean's Council Representative on the Senate Judicial Committee, 2018-2019
- NYU Migration Network, Steering Committee 2022 to present
- NYU Undergraduate Program Committee 2017- 2021

## **SELECTED PROFESSIONAL SERVICE (recent)**

- Fulbright National Screening Committee, Eastern Europe 2017 to 2022.
- Editorial Board, Southeastern Europe, an International Journal, 2009 to present.

• Editorial Associate, *Constellations*, an International Journal of Critical and Democratic Theory, 1998 to present.

## **SELECTED DREXEL UNIVERSITY SERVICE (2015-17)**

Co-Chair, Strategic Plan (2012-17) Implementation Task Force for Global Drexel

Member, President's Executive Council

Member, University Program Assessment and Realignment (PAR) Committee

Member, Provost and Executive Vice President Search Committee

Member, Search Committee, Senior Vice Provost for Faculty Affairs

Member, Search Committee, Dean, Biomedical Engineering, Science, and Health Systems

Chair, Search Committee, Director of the Dornsife Center for Community Engagement

Member, Career Development Award Committee

Chair of Promotion and Tenure and Promotion committees in Political Science

# **Selected Earlier Service (Drexel):**

Middle States Mission and Goals Working Group, 2009-2012

Provost's Task Force on Broadening the Curriculum, 2008-2009

School of Public Health Global Task Force, 2007-2008

Institute for Women's Health and Leadership, College of Medicine, Advisory Board, 2005-2014 College of Arts and Sciences, Dean's Tenure and Promotion Committee, 2002-2003; 2005-2007.

#### **DESCRIPTIONS OF LEADERSHIP POSITIONS AND OUTCOMES:**

#### Dean of Liberal Studies, NYU (2017-Present)

Liberal Studies (LS) at New York University provides a unique interdisciplinary educational experience to approximately 3,000 undergraduate students with small, discussion-based classes, guided research, and global and local experiential learning. Our faculty members come from a broad range of disciplinary backgrounds and are committed to excellence in teaching in addition to scholarship in their respective fields. Our Core curriculum and our BA and Minor in Global Liberal Studies (GLS) engage students with global works and material culture across space, place, and time; providing a dynamic, creative, and intersectional approach to the liberal arts.

The curriculum provides a framework for intellectual exploration in an increasingly interdisciplinary and interconnected world, avenues for independent research, platforms for experiential learning in New York City and abroad, and the essential tools for critical thinking and creative, persuasive writing. The Global Liberal Studies (GLS) BA, one of NYU's premier liberal arts degrees, builds on the LS Core with an upper division interdisciplinary set of concentrations that direct students toward different areas of global study. With a unique first-year-away program and 100% of GLS students studying abroad, LS promotes an educational experience that is *global*, *interdisciplinary*, *and engaged*.

The Dean is responsible for generating and promoting admissions goals and stewardship of the LS budget; providing strategic vision and leadership for the faculty, academic affairs team, and student life professionals; championing student success, teaching excellence and outstanding scholarship; representing Liberal Studies within the Arts & Sciences Leadership, University Senior Leadership Team, Deans' Council, University Senate, and Board of Trustees; and creating a culture of philanthropy in LS, as well as fundraising for LS, A&S, and NYU.

- *Strategic Planning*: Introduced Strategic Planning to LS, beginning with the 2017-2022 plan and followed by the 2022-2027 Plan. The current strategic goals include the following: *Enhance and support student success; Strengthen LS faculty and staff; Foster interdisciplinary, global, and engaged learning; Nurture an environment of support, collaboration, and recognition; Enhance LS presence; and Ensure sustainable resources.*
- **Strategic Hiring Plans:** in line with the goal of strengthening the LS faculty body, we are on the way to growing the number of full-time faculty to 100 with an additional steady-state of 5 postdoctoral faculty fellows. We have also succeeded in increasing the number of professional advisors and student life staff.
- *Faculty & Staff Retreats:* in line with the goal of building the LS faculty and staff, we instituted faculty and staff planning retreats, which for the first-time involved the two bodies in strategic visioning and planning. These initiatives have been critical in creating a culture of collaboration, engagement, respect, and recognition.
- Completion of Faculty Governance Policies: completion of faculty governance policies and documents that had been held up for three years. All were passed through LS governance procedures by the end of my first year, including the creation of a standing Diversity, Equity, and Inclusion (DEI) committee. We have continued to strengthen these policies and practices through effective implementation and regular review and revision, including the development and introduction of a new faculty guidebook for DEI enhanced search processes.
- Student Success Initiatives: In line with the goal of enhancing and supporting student success, we instituted a number of initiatives, such as enriched orientation programming with a significant increase in university funding for signature events, such as "A Night at the Brooklyn Museum." We also introduced cohort building, town halls open office hours with the dean, programming for first generation, LGBTQ+, students of color, and international students, and enhanced research funding, social impact opportunities, and global engagement through donor gifts as well as many more innovations and enhancements with advising and student life staff.

- Successful Pandemic Pivot to Zoom and Hybrid platforms and In-person Engagement: We navigated the Covid 19 pandemic with innovative approaches to teaching, advising, programming, and administration, bringing students back from abroad sites, designing synchronous and asynchronous teaching modules, facilitating continuous learning and adaptation. Faculty and staff rose to the occasion with numerous collaborative workshops, support systems, and creative responses, keeping students engaged, academically on track, intellectually curious, and socially connected. We facilitated a community in which faculty designed BLM, anti-racist, environmental, and globally aware programming, teaming up with our Educational Technology partners and the Office of Global Inclusion.
- **Diversity, Equity, and Inclusion**: As, Dean, I have set the tone for meaningful Diversity, Equity, and Inclusion (DEI) efforts in LS and modeled anti-racism in my behavior, teaching, and scholarship. I have served on the Office of Global Inclusion's NYU *BeTogether* Steering Committee and its Faculty subcommittee, and the *NYUWomxn100* Steering Committee to ensure that LS is a key partner with respect to these issues and has a leadership position at the table. I am also serving on the newly formed Steering Committee of the NYU Migration Network, which encompasses my scholarship and the interests of a great many of our GLS students. In my own teaching and scholarship and my leadership as Dean, I have spearheaded the revisioning of our curriculum to embrace multiple geographic centers, cross-border flows of ideas and material culture, complex and contradictory narratives, intersectional positions, and global interdependencies.
- Creation of an In-house Multilingual (formerly, ESL) Program: In line with the goals of student success and community building, we created a faculty position for a specialist in ESL and Writing, who developed a special curriculum and designed programming to enhance the academic engagement, classroom participation, and writing of our international students. This has been a major success, now called Academic English for Liberal Studies (AELS) with an additional faculty hire, student interns, and enhanced programming and participation.
- Enrichment of the Global Liberal Studies BA, the GLS Minor, and a New Minor in Translation: These goals and many related initiatives emerged from our faculty retreats and strategic planning. In addition to moving from a Western-centered "great books" curriculum to a dynamic, global, decentered, and interdisciplinary curriculum for GLS, we have created an equally dynamic and innovative Minor open across the university, double degree and 4+1 programs with the School of Global Public Health and other graduate schools, and introduced a new cross-school Minor in Translation, with Comparative Literature, and the Language Departments of Arts and Sciences. We have also added new interdisciplinary academic concentrations to the GLS major, including one in Sustainability, Health, and Environment (SHE) and Economy and Society, as well

as introducing new names to the LS Core Curricular areas and other GLS concentrations. Our push to decolonize the curriculum has been recognized by both the office of Global Programs and the Provost's Office at NYU and supported with grant funding.

- *GLS@10 Years celebration:* In the Fall of 2019, recognizing that the 10<sup>th</sup> Anniversary of the Global Liberal Studies BA presented a unique opportunity to celebrate the achievements of the only global studies degree at NYU and to chart its future with the participation of the whole university community, alumni, and global sites, I kicked off this celebration. The celebration culminated in a week of interdisciplinary scholarly panels, faculty readings, student research presentations, alumni programing, community outreach, and a fabulous 10<sup>th</sup> Anniversary Party.
- Launched visibility campaign: In line with our goal of gaining greater visibility for Liberal Studies on campus and beyond, we enhanced our university-wide programming and marketing, highlighting LS's signature programs, such as the Global Lecture Series and Student Global Research Colloquium and contributed significantly to university-wide efforts such as Stonewall@50 and NYUWomxn100. We also increased our co-sponsorship of events across the university and invited others to join us in programming such as my own curated Border Talks, a series in collaboration with the Center for the Humanities, Global Asia, and the NYU migration Network. Covid 19 did not detour us from this goal, as we built upon our critical partnerships, embrace of technology, and international networks to enhance virtual programming across the campus, NYU's global network, and beyond (e.g. Transnational Feminisms Conference, Black Lives in Global Context series, and Global Cultures lunchtime series.) From a "hidden gem," LS and GLS have become critical players in the academic landscape of NYU.
- Enhancing LS digital production and the integration of educational technology into the curriculum in keeping with LS EdTech goals, we made significant strides in integrating educational technology into our curriculum (from science simulations to our entirely digital Global Image Gallery), designing flipped, hybrid and online classes, and expanding our ability to innovate with new technologies, using virtual and augmented reality equipment and platforms. My support of EdTech hiring, VR equipment, and technology enhancements proved essential to our delivery of remote classes during the COVID19 pandemic. We are now facilitating a LS Global Media Lab for faculty and students.
- Strengthened collaboration within the Global University Network: I was able to renegotiate commitments by NYU Global Network to support our NY based faculty at global sites where we have First-Year-Away programs and students. We have significantly strengthened our collaboration with Global Programs, increased our offerings, and enhanced our partnership with a new special faculty short-term visit

program within the Global Network. I opened up our relationship with NYU Abu Dhabi, developing a special J-Term honors program there and the addition of NYUAD to our sites for the GLS major. Since then, we have increased our presence at NYUAD and our partnership with the campus and several institutes, programs, and departments there for programming partnerships, student engagement, and faculty collaboration.

- Increased philanthropy and alumni engagement: We have expanded alumni engagement and created new avenues for donor development, including a new LS Parents' Circle, a group of philanthropic parents who have made or pledged significant gifts to Liberal Studies. We have developed additional meet and greets for parents, special home-based receptions for parent/donors, and new gift options, such as funding for experiential learning, travel opportunities, social impact work, student research, volunteer ambassadors, and our Violet Food Pantry.
- Gained an Official Seat for the LS Dean on the University Senate

## LEADERSHIP EXPERIENCE at Drexel University, Philadelphia, PA (1993-2017)

# Senior Vice Provost for Global Initiatives (2015-2017) Vice Provost for Global Initiatives (2010-2015)

Senior international officer for Drexel University responsible for leading the University's Strategic Initiative to "Enhance Drexel's Global Impact;" member of the President's Executive Council; and member of the Provost's senior leadership team, charged to advance the University's academic priorities.

## Primary Responsibilities:

- Promote Drexel's role as a global actor at the university, city, state, and international level, holding board positions, participating in city and state delegations abroad, and establishing collaborations with public and private stakeholders, corporate and international academic partners.
- Develop global platforms for innovation in research and education, identifying, developing, and building mutually beneficial global partnerships.
- Lead the design and implementation of the University's internationalization goals, the Office of International Programs (OIP), and Study Abroad (SA).
- Facilitate faculty collaboration in global knowledge creation and problem-solving in line with the University's academic and research priorities.
- Raise Drexel's global visibility and links to alumni and donors.
- Support community economic growth and development, encouraging collaboration in local/global innovation partnerships and civic engagement.
- Establish the infrastructure to promote the international health, safety, and security of all Drexel students, faculty, and staff on Drexel related travel.

- Service on the boards of the World Trade Center of Greater Philadelphia, the Global Philadelphia Association, the International House, and the Governor's International Advisory Board.
- Success in promoting a city-wide agenda in which Drexel figures as a major player in Global Philadelphia, including designing and leading a signature program to showcase the city of Philadelphia as the U.S.'s first World Heritage City and a city of "re-use and re-invention."
- Establishment and enhancement of comprehensive, multi-level partnerships with highly selective universities in China, Korea, Brazil, Chile, Israel, and India.
- Leadership in the development of a Joint Center at the Shanghai Advanced Research Institute (SARI) of the Chinese Academy of Sciences, facilitating collaborative research, symposia, and networking and successful transition of the Center to Shanghai Technical University in AY 2016-17.
- Advancement of a new joint Center for collaboration in nanotechnology with the National NanoFab Center (NNFC) at the Korean Advance Institute for Science and Technology (KAIST) with the A.J. Drexel Institute of Nanotechnology, funded at approximately \$900,000 per year for up to 6 years by a competitive grant from the Korean National Research Foundation in 2015.
- Successful articulation and advancement of Drexel's collaborative model for global engagement (e.g. juried presentation at the 2016 KAIST President Forum.)
- Fruitful collaboration in Israel, launching an award-winning partnership in translational pediatric medicine with Hebrew University and the Children's Hospital of Philadelphia, as well as partnerships with the Technion and the Ben Gurion University of the Negev.
- Successful response to a donor's passion with the establishment of the Dornsife
  Development Scholars program in Africa, working with Institutional Advancement and
  the Associate Vice Provost of Global Health Initiatives, leading to a \$45 million gift to
  the School of Public Health.
- Tripling of the number of students going abroad for study, research, and service.
- Creation of a vibrant international culture on campus through creative programming, local/global initiatives, academic and cultural events, student-initiated projects, and outreach to campus and community stakeholders.
- Establishment of an innovative Global Classroom program, which has produced some 50 global classrooms since January 2013, reaching almost 2,00 students at Drexel and in our partner classrooms abroad.
- Founding of a unique Global Engagement Scholar program at Drexel.
- Development of a set of strategic funding opportunities for global initiatives, including a plan for a "collaboratory" for global solutions in Drexel's emerging innovation neighborhood, Schuylkill Yards.

## Associate Vice Provost, Office of International Programs (2007-2010)

Founder of the Office of International Programs (OIP), with direct responsibility to the Provost.

## Primary Responsibilities:

- "Create a centralized Office of International Programs to provide the infrastructure necessary to move Drexel's overall international efforts forward" (*Strategic Plan* 2007-2012.)
- Initiate a wide range of partnerships, programs, and institutional structures to increase the number of students studying abroad and the range of experiential learning opportunities.
- Establish a model and plan for internationalizing the campus.
- Promote global visibility and enhance potential for research collaboration abroad.

#### Major Accomplishments:

- Successful design and implementation of a strategic plan, infrastructure for a centralized Office of International Programs (OIP), policies and procedures for international partnerships, and a partnership model for global engagement.
- Creation of a model of meaningful partnerships with select universities in Israel, China, and Turkey, leveraging existing faculty collaborations, alumni relations, and research and educational strengths.
- Effective incorporation of the Study Abroad Office, increasing the range of student offerings and linkages with faculty and college advisors.
- Development of on-campus programing to bring international and domestic students together, and increase global awareness and cross-cultural competence (e.g. best examples include cross-country conversions and the annual Student Conference on Global Challenges.)
- Establishment of a Council of International Programs (CIP) of stakeholder units across the university and representatives of all schools and colleges.
- Creation of an on-line, interactive database of faculty involved in international research and education: Global Academic Research and Academic Network (GRAND).
- Institution of an International Travel Award program for faculty and graduate students, supporting conference presentations and increasing visibility of Drexel research abroad.
- Successful leadership in the new President's strategic planning process, ensuring that the new plan highlighted global engagement and internationalization as strategic priorities.

# Director, International Area Studies (IAS) Drexel University (2003-2007)

Director of a vibrant interdisciplinary major, attracting students interested in multi-disciplinary studies, intensive language study, and international experiences.

#### Primary Responsibilities:

• Guide programming, scheduling, curricular development, student recruitment, advising, and student success of the IAS major.

- Develop internal and external outreach, budget, alumni relations, interface with other academic units, and expand and enhance co-curricular programming.
- Negotiate with department heads for faculty time and hire teaching faculty and adjuncts.
- Provide administrative and programming support for other interdisciplinary programs, including Women's Studies and Africana Studies.

# Major Accomplishments

- Successful redesign of the curriculum to reflect Drexel's strengths and student interests, creating four theme-based concentrations and an enhanced capstone research and writing course.
- Growth of enrollment by 30%, nurturing a distinctive esprit de corps, and enthusiasm among students and faculty.
- Establishment of new academic and co-curricular initiatives, including a course in development practice (initially funded by a grant from the ILO); an *International Café* monthly seminar series; professional and graduate school planning seminars; academic film series; and student recognition events.
- A legacy which has continued to thrive as the Department of Global Studies and an important stakeholder in Global Drexel.

# Director of Women's Studies Program (1993-1996; 2003-2007)

Founding member of Women's Studies (WMST) at Drexel; director of the minor in 1993-1996 and, again, in 2003-2007.

#### Primary Responsibilities:

- Guide programming, scheduling, curricular development, student recruitment, advising, and student success of the WMST minor.
- Develop internal and external outreach, budget, alumni relations, interface with other academic units, and expand and enhance co-curricular programming.
- Negotiate with department heads for faculty time and hire teaching faculty and adjuncts.

- Success in fostering the visibility and role of WMST in the university through two multiyear Department of Justice grants to *Reduce Violent Crimes against Women on Campus* (\$400,000 each) with the University of Pennsylvania and University of the Sciences.
- Significant increase in the number of interdisciplinary cross-listed courses across the College of Arts and Sciences and interest in the minor.
- Establishment of the funded Martha Montgomery Award for Excellence in Women's Studies.
- Enhancement of WMST programming as part of the Greater Philadelphia Women's Studies Consortium and in partnership with IAS, African American Studies, and other units on campus.

# Director, Institute for the Humanities (1997-2003)

Founding Director of the Institute to provide administrative support to "orphan" programs, such as Women's Studies and African American Studies and to house U.S. Government Grants for democracy building and citizen exchanges in Eastern Europe.

- NSF Grant for a Workshop on Science, Technology, and Society Encouraging Diversity through STS: \$10,000, May 1998 December 1999.
- Challenge Grant for collaboration in the merger with the medical school, on Sex-Gender Research in Women's Health, providing competitive mini-grants to faculty: Drexel University, 2000-2001 (\$50,000); 2001-2002 (\$50,000).
- \$2,000,000 in grants from the Bureau of Educational and Cultural Affairs (ECA), U.S. Department of State, (see section below on Grants and Funded Programs).